

CHAPTER

# 5

# ADMINISTRATION & IMPLEMENTATION

## INTRODUCTION

The effectiveness of the General Plan ultimately depends on how it is implemented and maintained over time. State law requires that most actions of local governments affecting the physical environment be consistent with the General Plan. *Table 10, Implementation Schedule for Actions* lists all the actions that will be required to implement the General Plan, with a timeframe and responsible party for each action item.

This section contains a goal and policies to ensure that the City of Citrus Heights maintains a high level of attention to the General Plan by providing for regular review and updating of Plan policies, and by ensuring that other City regulations and ordinances are consistent with the General Plan.

### Goal 66: Provide for the ongoing administration and implementation of the General Plan



Policy 66.1: Annually review the General Plan, prepare a corresponding report for public review, and update the Plan as necessary.

Policy 66.2: Conduct a major review of General Plan policies and background data at five-year intervals from the date of approval, and revise the Plan as necessary.

*Action A. Investigate mechanisms to be used for funding the five-year General Plan update.*

Policy 66.3: Review and amend as necessary applicable City ordinances and regulations to ensure consistency with the General Plan.

Policy 66.4: Implement the provisions of the General Plan through the project review process.

Policy 66.5: Conduct an internal consistency review of the General Plan annually and upon any General Plan Amendments, to ensure that elements contain integrated, internally consistent, and compatible statements of policy.

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
1.1	A. Rezone property as needed to ensure consistency with the adopted Land Use Diagram	CDD	Short-term
2.1	A. Encourage local community organizations and businesses to include "Citrus Heights" in their names.	CDD	Mid-term
2.2	A. Seek partnerships with local civic organizations to provide programs and services that will foster community pride and cohesiveness.	CDD/Clerk	Ongoing
	B. Sponsor and promote positive activities and events in the City that further the image of a family-friendly community.	Clerk	Ongoing
	C. Continue to encourage the establishment of a daily local newspaper.	CC	Ongoing
3.1	A. Address neighborhood issues within the Resident Empowerment Associations of Citrus Heights (REACH) forum.	CC/GSD	Ongoing
	B. Work with neighborhood associations to identify priorities, enhancement strategies and solutions for neighborhood issues.	GSD	Ongoing
	C. Explore the potential role of local lending institutions in preserving neighborhoods, including through Community Reinvestment Act opportunities.	CDD	Short-term
3.2	A. Involve neighborhood associations in implementing appropriate General Plan policies.	CDD/GSD	Ongoing
	B. Participate in neighborhood-oriented education efforts, including crime prevention and environmental programs.	Police/CDD/GSD	Ongoing
3.3	A. Establish proactive code enforcement programs, including efforts that involve neighborhood volunteers.	Police/GSD	Mid-term
	B. Continue public safety programs with neighborhood associations, including Neighborhood Watch and Problem-Oriented Policing Programs, and Police Department Team Meetings.	Police	Ongoing
	C. Develop a Building Security Ordinance that provides for adequate addressing, street lighting and other appropriate crime prevention strategies.	CDD/Police	Mid-term
	D. Improve street lighting where needed and desired by local residents.	GSD	Mid-term
3.4	A. Continue regular, scheduled street sweeping.	GSD	Ongoing
	B. Continue and expand graffiti removal programs.	Police	Ongoing
	C. Work with the Sacramento Municipal Utility District to promote street tree planting and undergrounding of utility lines.	GSD	Ongoing
	D. Adopt a Street Tree Ordinance.	GSD	Mid-term
	E. Continue to budget for infrastructure improvements in neighborhood areas.	GSD	Ongoing
3.5	A. Regulate development to limit traffic on new local residential streets to 3,000 vehicles per day.	GSD	Mid-term
	B. Pursue Neighborhood Traffic Management strategies to reduce and calm traffic on existing residential streets that carry more than 3,000 vehicles per day or that have significant speeding or other safety problems.	GSD	Mid-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
4.4	A. Utilize the City's website and other mechanisms to notify interested parties of proposed development projects as soon as applications are filed.	CDD	Ongoing
6.1	A. Review City standards for public improvements such as street design, sidewalks and street lighting, to determine their applicability in the Very Low Density neighborhoods and amend them as necessary.	CDD/GSD	Mid-term
6.2	A. Review City ordinances for keeping of animals and agricultural operations in residential areas, and amend them as appropriate to allow for keeping of animals and agricultural uses consistent with rural residential areas while maintaining a healthy environment for surrounding residents.	CDD/GSD	Short-term
6.3	A. Adopt a Street Tree Ordinance.	GSD	Mid-term
	B. Work with the Sacramento Tree Foundation and the Sacramento Municipal Utilities District in tree planting programs.	GSD	Ongoing
6.6	A. Investigate installation of sidewalks on collector streets that are used as primary routes to schools.	GSD	Long-term
8.1	A. Improve streetscapes and access, and allow creative signage as incentives for retention and expansion of retail businesses at major intersections.	CDD	Mid-term
10.5	A. Develop lighting standards that require, at a minimum: <ul style="list-style-type: none"> <li>• Lighting fixtures to be of durable and vandalism-resistant materials and construction</li> <li>• Lighting sources to be thoughtfully located and have cut-off lenses to avoid light spillage and glare on adjacent properties</li> <li>• Lighting to be directed at a surface rather than toward the sky or off-site</li> </ul>	CDD	Mid-term
	B. Review existing City requirements for lighting, update as needed, and consider establishing both minimum and maximum lighting levels.	CDD/Police	Short-term
10.8	A. Review Engineering Standards to ensure adequate distance between driveways in commercial areas.	CDD	Mid-term
10.10	A. Enact an ordinance requiring undergrounding of all new utility connections.	GSD	Mid-term
	B. Work with the Sacramento Municipal Utility District to provide financing mechanisms for undergrounding.	GSD	Mid-term
11.1	A. Support the activities and programs of the Sunrise MarketPlace Property-based Business Improvement District.	CC/CDD	Ongoing
	B. Establish an ongoing business attraction, retention and expansion program that includes partnerships with key property owners, real estate brokers and retailers.	CDD	Ongoing
	C. Identify opportunities to expand entertainment, restaurant, lodging and leisure activities that complement and support the retail uses in Sunrise MarketPlace.	CDD	Short-term
	D. Identify opportunities to expand civic and community activities that complement and promote the retail uses in Sunrise MarketPlace.	CDD	Short-term
12.1	A. Install street benches, sidewalk improvements, trees, public art, and entry features at strategic locations in Sunrise MarketPlace.	CC/CDD	Short-term
	B. Coordinate and improve signage within the Sunrise MarketPlace district.	CDD	Mid-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
	C. Emphasize vertical elements such as trees and streetlights within Sunrise MarketPlace, particularly in locations where they can serve to reduce the perception of street width.	GSD/CDD	Short-term
	D. Use coordinated design themes and colors to link what are now perceived as separate shopping areas.	CDD	Short-term
	E. Explore options for creating a public space at the center of Sunrise MarketPlace.	CDD	Short-term
	F. Identify funding mechanisms to implement the recommendations of the Sunrise MarketPlace Revitalization Blueprint.	CDD/CC	Ongoing
12.2	A. Support the Sunrise MarketPlace Property-based Business Improvement District's efforts to market and advertise Sunrise MarketPlace as the City's premier business district.	CC/CDD	Ongoing
	B. Support the Sunrise MarketPlace Property-based Business Improvement District's efforts to host special events throughout the district.	CC/CDD	Ongoing
13.1	A. Support the mobility improvement, pedestrian enhancement, and way-finding signage concepts identified in the Sunrise MarketPlace Revitalization Blueprint.	GSD/CDD	Ongoing
	B. Support free shopping shuttle service at Sunrise MarketPlace.	CDD/Private	Short-term
	C. Establish a well connected grid-pattern street network, which provides connectivity among district land uses and linkages to surrounding residential neighborhoods.	GSD	Short-term
13.2	A. Install separated sidewalks along major arterials and plant and maintain trees to reinforce a pedestrian-friendly atmosphere.	GSD	Short-term
	B. Explore options for creating pedestrian crossings on Greenback Lane and Sunrise Boulevard between the major shopping centers, including a bridge connector.	GSD	Short-term
	C. Provide bike lanes and bicycle parking facilities in the Sunrise MarketPlace.	GSD	Short-term
13.4	A. Consider establishment of a maximum parking ratio for the MarketPlace area that recognizes the value of land for additional development that can increase shopping and employment opportunities while also improving the convenience of walking, bicycling, and using transit.	CDD/Private	Mid-term
	B. Help broker private efforts to develop new commercial space that enhances connections between shopping centers.	CDD	Short-term Ongoing
14.1	A. Enhance business attraction, retention and expansion activities that includes partnerships with key property owners, real estate brokers and retailers.	CDD	Short-term Ongoing
	B. Continue to foster public/private partnerships with the Chamber of Commerce, the Sunrise MarketPlace Property-based Business Improvement District, and other business groups.	CDD	Short-term Ongoing
	C. Support the Sunrise MarketPlace as a core location for retail business attraction, retention and expansion activities.	CDD	Short-term Ongoing
	D. Use redevelopment and other available City resources to leverage, reinforce and assist property owner efforts to retain and attract retail clients.	CC/CDD	Short-term Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
14.2	A. Take the lead in the design, construction and funding of public improvements, including streetscape enhancements, to improve the appearance of commercial districts and stimulate private investment.	GSD/CDD	Ongoing
	B. Implement a commercial rehabilitation program to provide financial assistance to business and property owners to improve the exterior of their buildings, including façade improvements, signage, landscaping, parking lot improvements, and marketing.	CDD	Mid-term
15.1	A. Monitor the call center market in conjunction with the Sacramento Area Commerce and Trade Organization, and develop information programs and materials for potential call center and home-based business uses. Work with service providers to ensure cost-effective business access to high-speed telecommunications infrastructure. Facilitate conversion of obsolete retail uses to other viable commercial uses.	CDD	Ongoing
	B. Pursue sites for lodging and conference/meeting centers.	CDD	Ongoing
15.2	A. Review and amend the Zoning Code to address any regulatory impediments to attracting target businesses, and to facilitate desired business expansions and reuse.	CDD	Short-term
16.1	A. Request Sacramento County Local Agency Formation Commission (LAFCO) to amend the City's Sphere of Influence to allow for future expansion of the City to accommodate new businesses and industry to diversify the City's economic base.	CC/LAFCO	Mid-term
	B. Pursue possible annexations of all or parts of areas around the Greenback Lane and Auburn Boulevard/Riverside Ave. interchanges to gain better control of routes into the City and to establish a distinctive City presence along Interstate 80.	CC/LAFCO	Mid-term
	C. Pursue annexation of land northwest of the current city limits to provide for existing and future industrial development.	CDD	Short-term
	D. Conduct a fiscal analysis of potential annexations.	CDD	Mid-term
16.2	A. Underground the utility lines and construct the streetscape improvements identified in The Boulevard Plan – Reinventing the Auburn Boulevard Corridor.	CDD	Long-term
	B. Develop and offer incentives for economic revitalization and/or redevelopment.	CDD	Short-term Ongoing
	C. Pursue improvements to the Antelope Road interchange to enhance the entrance to the City.	CDD	Mid-term
18.1	A. Establish a process to monitor progress in implementing the Economic Development Strategy and Action Plan and to recommend revisions as needed.	CDD	Short-term
18.2	A. Conduct appropriate fiscal analyses for major City policy decisions.	Finance	Mid-term
19.1	A. Seek a funding mechanism to support installation and maintenance of landscaping.	Finance/GSD	Short-term
	B. Utilize water conserving landscaping where appropriate.	CDD	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line	
20.2	A. Coordinate gateway treatments with the overall design guidelines prepared for commercial corridors.	CDD	Short-term/ Ongoing	
	B. Develop an art competition to design specific entrance elements.	CDD	Short-term	
	C. Develop a preferred design and funding mechanism to install signs and/or monuments at selected gateways.	CDD	Short-term	
	D. Explore use of non-General Fund revenues for construction of gateway elements.	CDD	Short-term	
21.1	A. Develop and implement a Public Facilities Master plan for expanding the civic center.	CM	Mid-term	
22.1	A. As part of the Public Facilities Master Plan, develop a site location and use study for community centers.	CM	Mid-term	
	B. Support development of outdoor public spaces at Sunrise MarketPlace.	CDD/Private	Short-term/ Ongoing	
	C. Host community-wide events at Sunrise MarketPlace.	CDD/Private	Short-term/ Ongoing	
22.2	A. Investigate various successful models of youth and senior programs and their facility implications.			
23.1	A. Pursue the use of fire stations and schools for neighborhood and community activities and events, to maximize facility utilization and to strengthen bonds between residents and service providers.	CDD/FD	Short-term/ Ongoing	
23.2	A. Incorporate requirements for public gathering and interaction areas in Design Guidelines for new development as appropriate.	CDD	Mid-term	
23.3	A. Develop a plan for providing future community work hubs with high-speed video-conferencing and internet access to reduce the need for vehicle travel and increase the time available for Citrus Heights residents to engage in other activities.	CDD	Long-term	
<b>Housing and Energy Conservation (Updated 05/27/2021)</b>				
#	Action	Responsible Party	Funding Sources	Time Line
24.1	A. Use City Housing funds to leverage private funds to create home ownership opportunities.	CDD	CDBG, HOME, CalHOME, Other private/public sources	Ongoing
	B. Continue to participate in programs that encourage people to own homes close to their workplaces.	CDD	Fannie Mae, CalHOME, HOME	Ongoing
	C. Conduct outreach and provide information at City Hall and on the City's website about resources available to potential homebuyers.	CDD	General Fund, CDBG, CalHOME	Bi-annually and ongoing

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	D. Use available state and federal funds for the city-wide first time home buyer assistance program.	CDD	CDBG, HOME, CalHOME, CalHFA, PLHA	Ongoing
	E. Create and participate in partnerships that encourage home ownership.	CDD	General Fund, CDBG, SHRA, Private Sources	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action		Responsible Party	Time Line
	F. Explore and pursue innovative ways of creating opportunities for increased home ownership.	CDD	General Fund, CDBG, SHRA, Private Sources	Ongoing
	G. The City will monitor foreclosures and provide programs and technical assistance as necessary.	CDD	General Fund, CDBG	Ongoing
24.2	A. Develop a program to allow and encourage conversion of small rental properties to owner occupancy.	CDD, SHRA	CDBG, HOME, Bonds	July 2024
	B. Investigate ways to provide ownership of mobile home parks by their residents.	CDD, State, HCD	State Mobile Home Condo Funds, MPROP	Ongoing
25.1	A. Continue to support development of secondary dwelling units, cluster housing, work/live units, co-op housing, transitional housing, supportive housing, and other innovative housing types as allowed by the Zoning Code, with the goals of permitting 100 total ADUs over the 2021-29 planning period. Continue to meet with developers, including nonprofits, to discuss the City's zoning and other resources as part of Action 28.7C.*	CDD	General Fund, HOME, PLHA, REAP	Ongoing with meetings every two years
	B. Update the Zoning Code to bring Agricultural Worker Housing into compliance with all current State requirements pursuant to Health and Safety code 17021.5.	CDD	General Fund	July 2023
	C. Implement the City's Pre-Approved Accessory Dwelling Unit program, with the goal of permitting 100 total ADUs over the 2021-29 planning period.*	CDD	General Fund	December 2021
25.2	A. Maintain and update an inventory of land suitable within the City for the development of housing for all segments of the community.	CDD	General Fund	Bi-Annually
	B. Prepare an Annual General Plan Progress Report to analyze the City's progress to meet the fair share allocation based on the RHNP.	CDD	General Fund	Annually
	C. Continue the housing monitoring program that includes annual review of the following: <ul style="list-style-type: none"> <li>• Inventory of land suitable within the City for the development of housing for all segments of the community</li> <li>• Proposed and approved residential projects and building permits issued</li> <li>• Home and apartment vacancies</li> <li>• Rental and home sales survey and Multiple Listing Service summary</li> <li>• Infrastructure and public services capacity.</li> </ul>	CDD	General Fund	Bi-Annually

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25.3	A. Continue to encourage mixed use development along the City's major corridors, with the goal of creating at least 349 housing units within mixed-use zones. Continue to meet with developers, including nonprofits and community stakeholders to discuss opportunities under the City's zoning and other resources as part of Program 28.7 – C.*	CDD	General Fund	Ongoing, with meetings every two years
	B. The City will adopt a Specific Plan for the Sunrise Mall site by January 2022 including policies that promote and require residential uses for the overall plan development. Residential development in the Specific Plan shall be encouraged to be at densities of at least 20 units per acre and shall include design standards such as reduced parking and setbacks and increased building heights as compared to existing zoning. Site planning should include logical phases or developable areas of 50-150 units of varying housing typologies. The City will routinely coordinate with property owners and implement CEQA streamlining afforded by the Specific Plan.*	CDD	General Fund	January 2022
	C. Pursue funding to incentivize and promote housing within the City's three identified "Green Zones" for the SACOG Green Means Go Pilot Project, with the goal of achieving 25-35% of the city's overall RHNA requirement within these zones.*	CDD	General Fund, Regional Funding	July 2024
25.4	Support a variety of housing opportunities on vacant or underutilized lands.	CDD	General Fund, HOME	Ongoing
25.5	Promote fair distribution of special needs facilities throughout the City to avoid over-concentration in any particular neighborhood, including assisted housing, below market rate projects, and senior housing, with the goal of entitling 50% more of these facilities over the 2021-29 housing period than were entitled during the 2013-2021 period.*	CDD	General Fund	Ongoing
26.1	A. Promote the use of administrative remedies to remediate substandard rental units.	PD, CDD	General Fund, RHIP	Ongoing
	B. Remove unsafe or dilapidated housing through the Neighborhood Enhancement Program. Secure vacant nuisance residential structures and require resolution.	PD, CDD	General Fund, RHIP	Ongoing
	C. Offer incentives and financing assistance for affordable housing and housing rehabilitation.	CDD	CDBG, HOME, PLHA, Tax Credit	Ongoing
	D. The City will work with financial institutions, nonprofit organizations and government agencies to promote housing rehabilitation. The City will identify funding to create affordable housing opportunities for multi-family properties undergoing foreclosure. The City will partner with organizations such as the local housing authority (Sacramento Housing and Redevelopment Agency) to modernize public housing as needed.	CDD	CDBG, HOME, PLHA, Private Sources	Bi-Annually and ongoing
	E. Support the efforts of all local service organizations, and schools, and other community groups to provide housing repair assistance.	CDD	CDBG	Ongoing
	F. Continue and expand the City's Owner Occupied Rehabilitation Program where feasible.	CDD	CDBG, HOME	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
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	G. Fund interest free housing repair loans and grants to senior residents.	CDD	CDBG, PLHA, Housing Impact Fees	Ongoing
	H. Use available housing funds to assist in rehabilitating housing.	CDD	CDBG, PLHA, Housing Impact Fees	Ongoing
	I. Pursue a variety of funding sources such as the Housing Stock Fee and the Abandoned Vehicle Abatement Program to fund and strengthen the code enforcement activities.	PD, CDD	General Fund	Bi-Annually and ongoing
	J. Use a system of cumulative and substantial fines and other innovative approaches to gain compliance from the owners of nuisance properties.	PD, CDD	General Fund	Ongoing
	K. Work with communitybased organizations to create self-help housing in the City.	CDD	General Fund, CDBG, PLHA, Housing Impact Fees	Ongoing
	L. Seek new ownership opportunities to redevelop existing problematic housing developments.	CDD	General Fund, HOME, PLHA, Housing Impact Fees	Ongoing
	M. Encourage the use of Green Building practices for the revitalization or redevelopment of the existing housing stock.	CDD	General Fund, CDBG	Ongoing
	N. Seek grants and other funding mechanisms to assist in redevelopment of existing housing stock.	CDD	General Fund, CDBG, PLHA, Housing Impact Fees	Bi-Annually and ongoing
26.2	A. Promote the development of mixed-use housing including clustered, live-work and above-retail uses in appropriate zones.	CDD	General Fund, HOME, PLHA	Ongoing
	B. Continue streamlining the review process to minimize any constraints on or disincentives to housing development.	CDD	General Fund	Ongoing
	C. Promote quality design by offering flexible housing development standards.	CDD	General Fund	Ongoing
	D. Use available funds to assist in developing a variety of housing types for all income levels, including extremely low income, with the goal of entitling at least 50% more affordable housing projects within the 2021-29 planning period than the 2013-21 period.*	CDD	General Fund, CDBG, PLHA, Housing Impact Fees	Ongoing
	E. Encourage and offer incentives to developments that include Green practices including LEED Certification and/or Photovoltaic Systems.	CDD	General Fund	Ongoing
	F. The City will encourage and offer incentive to developments that promote Universal Housing.	CDD	General Fund, CDBG	Ongoing
	G. Analyze the parking requirements for studio and one-bedroom apartments in the Zoning Code to ensure they are not a constraint or disincentive to housing development.	CDD	General Fund	July 2023
	H. Create an application streamlining process in compliance with SB35.	CDD	General Fund	July 2023

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26.3	A. Continue to implement the Rental Housing Inspection Program, which issues over 4,000 corrections for housing violations per year, leading to better housing conditions within the community.*	PD	RHIP	Ongoing
	B. Work with the local housing authority (Sacramento) to enhance the quality and appearance of public housing in the City.	CDD	HOME, PLHA	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action		Responsible Party	Time Line
26.4	A. Implement the Design Guidelines within the Zoning Code.	CDD	General Fund	Ongoing
26.5	A. Continue to pursue the use of local, state, and federal funds to make physical improvements to existing mobile home parks.	CDD	CDBG, HCD	Annually
	B. Continue to offer Community Development Block Grant (CDBG) funds to rehabilitate mobile and manufactured homes.	CDD	CDBG	Ongoing
	C. Continue to fund the Critical Repair Program for lower income homeowners, including mobile home and manufactured homes.	CDD	CDBG	Ongoing
	D. Support parties interested in converting mobile home parks to resident owned or similar ownership. Provide resources and technical assistance to mobile home park owners and residents to evaluate the potential for partnerships to achieve resident ownership in mobile home parks.	CDD, HCD	State Mobile Home Condo Funds, MPROP	Annually
	E. Redevelop / Rehabilitate existing deteriorated mobile home parks or manufactured homes.	CDD, HCD	State Mobile Home Condo Funds	Ongoing
27.1	A. Annually review the status of housing projects whose government restrictions are expiring or near expiration to determine the need for intervention.	CDD	General Fund, HOME, PLHA	Annually
	B. Work with the federal Housing and Urban Development Department (HUD), Sacramento Housing and Redevelopment Agency (SHRA), and other agencies to determine the City's options in preserving at risk units.	CDD, SHRA	General Fund, CDBG	Ongoing
	C. Work with nonprofit housing organizations, SHRA, and other agencies to help purchase complexes where the owner wishes convert to market rate.	CDD, SHRA	General Fund, CDBG, HOME	Ongoing
	D. If preservation of an "at-risk" development cannot be accomplished, work with the owners to ensure proper federal notification and moving assistance is provided.	CDD, SHRA	General Fund, CDBG, HOME	Ongoing
	E. Use CDBG, Redevelopment funds and other available resources to subsidize identified "at-risk" units, rehabilitate substandard units, and/or fund self-help projects, to retain their availability as low-income housing.	CDD, SHRA	CDBG, , HOME, Local Impact Fees	Ongoing
	F. Continue to implement strategies to redevelop Sayonara Drive (Sunrise to Lialana), with the goal of replacing the 35 units outlined within the replacement plan. This includes the implementation of the Sayonara Housing Replacement Plan and the continued support of the Sayonara Center, which provides the community with opportunities for education, recreation, and meal support.*	CDD	General Fund, CDBG, HOME, PLHA	July 2025
28.1	A. Enforce Code requirements to ensure that housing is accessible to the disabled.	CDD, PD	General Fund, CDBG	Ongoing

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	B. The City will consider development and adoption of Universal/Adaptable Design Guidelines for disabled and aging populations.	CDD	General Fund	July 2025
	C. Update Reasonable Accommodation section of Zoning Code to comply with Government Code Section 65583(c)(3).	CDD	General Fund	July 2023
	D. Update Zoning Code to modify required design features and parking requirements for Emergency Shelters in compliance with Government Code Section 65583(a)(5).	CDD, PD	General Fund	July 2023
28.2	A. Continue to work with other jurisdictions to assess need for transitional housing and develop plans to address this problem.	CDD, SHRA, Other Cities	CDBG, HCD, HOME, PLHA	Ongoing
	B. Continue to work with the Sacramento Steps Forward (SSF) to provide emergency shelters and other support services.	CDD, SSF, County	CDBG, ESG	Ongoing
	C. Provide CDBG funds and other resources as available to help finance the City's fair share of homeless services.	CDD, SSF, SHRA, County	CDBG, ESG	Ongoing
	D. Update the Zoning Code to allow Transitional and Supportive Housing by right in all zones that allow residential development, including commercial, in compliance with AB 101 and 2162.	CDD	General Fund	July 2023

**Table 10  
Implementation Schedule for Actions**

#	Action		Responsible Party	Time Line
28.3	A. Support efforts to provide housing assistance to underserved communities within the community, including supporting efforts to reduce the potential for displacement as outlined in Policy 25.9C.*	CDD, SHRA	CDBG, HOME, CalHOME, PLHA, Private	Ongoing
	B. Enforce Federal and State anti-discrimination laws.*	CDD	General Fund, CDBG	Ongoing
	C. Continue to fund and educate, and be a conduit of information for, residents and landlords regarding the fair housing and landlord-tenant dispute services available to them in the community. Use CDBG and other grants to fund programs to support telephone counseling and mediation services, including the Renter's Help Line, which provides multi-lingual counseling for both tenants and landlords.*	CDD	General Fund, CDBG	Annually
28.4	A. Conduct annual review as part of the submittal of the Annual Report to HCD as required by law.	CDD	General Fund	Annually
	B. Continue to seek grant funding to implement housing programs.	CDD	General Fund	Annually
	C. Ensure existing affordable housing developments are meeting their rent and income restrictions.	CDD, SHRA	General Fund, CDBG, HOME	Annually
	D. Monitor market conditions to determine the effect of density and land costs on development of affordable housing.	CDD	General Fund	Bi-Annually
28.5	A. Review the City's available land inventory annually to ensure that sufficient land is designated for an appropriate range of housing types.	CDD	General Fund	Annually
28.6	A. Continue to educate residents on the fair housing resources available to them in the community, and provide public funding to these organizations where appropriate.	CDD	General Fund, CDBG	Annually
28.7	A. Continue to staff the Interdepartmental Development Review Committee to ensure timely processing of development applications.	CDD	General Fund	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action		Responsible Party	Time Line
	B. Continue to make development decisions at the lowest level possible (e.g. staff approvals) in order to expedite development decision making.	CDD	General Fund, Fees	Ongoing
	C. Continue to use density bonuses, federal funds and other available resources to promote housing opportunities, especially for low-income persons (including Extremely Low Income) and those with special needs. Meet with developers, including nonprofits and service providers and community stakeholders every two years to promote the City's resources, including available sites, zoning, various incentives and opportunities and financial and other available resources to develop action plans for developing affordable units in the planning period.	CDD, CC	General Fund, CDBG, Other	On-going and every two years
	D. Examine all City development fees to ensure they are fair, necessary and not an undue impediment to housing production. Consult with outside agencies such as the Human Rights and Fair Housing Agency, housing advocates, building trade organizations, Chamber of Commerce, and other private interests in making this assessment.	CDD	General Fund	Annually review and update as required
	E. Consider fee waivers and deferrals on a case by case basis.	CM, CDD	General Fund	Ongoing
	F. Partner with outside agencies including the Sacramento Metropolitan Fire District, San Juan Unified School District, Sunrise Recreation and Park District, and Sacramento Regional Sanitation District to provide input in evaluating how these agencies' fees impact housing production.	SACOG, CM, CDD	General Fund	Ongoing
	G. Research the access to services, facilities, and transportation for special needs populations, including the adequacy of major streets and sidewalks.	CDD, GSD	General Fund, CDBG	Ongoing
	H. Conduct an analysis of locally adopted ordinances and revise if necessary that potentially impact the cost and supply of housing.	CDD	General Fund	July 2024
28.8	A. Use available funding for low and moderate-income housing projects, with the goal of entitling the required 211 low- and very-low income units within the 2021-29 planning period.*	CDD	CDBG, General Fund, Impact Fees, HOME, PLHA	Ongoing
28.9	<b>Policy:</b> Implement policy actions to help Affirmatively Further Fair Housing for all segments of the community.	CDD		
	A. The city will pursue place-based strategies to accomplish Fair Housing goals, including targeting funding for housing projects and rehabilitation efforts within low resource areas like Sayonara Drive and SACOG-identified "Green Zones" to achieve 25-35% of the City's Very-Low and Low-Income RHNA requirement. This is supported by Policy Actions 25.3C, 25.5, 26.2D, and 27.1F.	CDD	General Fund, Regional Funding, CDBG, PLHA, Housing Impact Fees, State Mobile Home Condo Funds	Annual evaluations of progress within target areas and revise programs as appropriate to achieve

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				anticipated outcomes
	B. The city will foster and encourage housing mobility by providing a variety of housing types (including mixed-use developments, ADUs, special needs facilities, etc.) at all income levels in order to achieve the city's very-low and low-income RHNA requirement of 211 units within the Planning Period. This is supported by Policy Actions 25.1A and B, 25.3A and B, 26.2D, and 28.8A.	CDD	General Fund, HOME, CDBG, PLHA, REAP, Housing Impact Fees	Annual evaluations of all housing types and affordability levels entitled and permitted, and revise programs as appropriate to achieve anticipated outcomes
	C. The city will continue its efforts to reduce displacement risk by providing grant funding for resources such as the Renter's Help Line, which provides multi-lingual counseling and mediation services to tenants and landlords. The city will continue to ensure all Federal and State anti-discrimination laws are being enforced, and identify hazardous living conditions through the city's Rental Housing Inspection Program which issues corrections for upwards of 4,000 violations per year. The city will continue to support its current purchasing policy which gives preference to local businesses, and continue to fund programs such as Activate Auburn which provides grants to small businesses for needed improvements as well as matching grant funding and technical assistance. The city will continue to grant first right of return to existing residents in any units that are marked for rehabilitation or replacement. Additionally, the city will continue to educate residents on all fair housing resources that are available. This is supported by Policy Actions 26.3A and 28.3A, B, and C.	CDD, PD	General Fund, RHIP, CDBG, HOME, CalHOME, PLHA, Private Funds	Annual evaluations of RHIP corrections and city's information and outreach efforts, and revise programs as appropriate to achieve anticipated outcomes
	D. The city will work to create more housing opportunities within higher resource areas by enhancing low resource areas and creating potential for greater economic outcomes. One example of the city's efforts includes the proposed Sunrise Mall Specific Plan, which has the potential to eliminate its surrounding neighborhood's low resource status by creating greater economic opportunities via increased housing, retail, commercial, office, and recreational facilities. The city's goal is to achieve at least 349 units of housing within the 100-acre site, 50 units of which would be considered low- or very-low income. This is primarily supported by Policy Action 25.3A and B.	CDD	General Fund	January 2029, with annual evaluations of progress on mall site, and revise programs as appropriate to achieve anticipated outcomes

\*These programs are intended to affirmatively further fair housing in the City of Citrus Heights for the 2021 -2029 Housing Element planning period.

29.1	A. Update the Capital Improvement Program annually to incorporate necessary circulation system improvements.	GSD	Ongoing
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	B. Evaluate projects to ensure that the safety, comfort, and convenience of pedestrians and bicyclists are given equal level of consideration to drivers.	GSD	Mid-term
	C. Consider ways to increase and improve travel choices when reviewing development or transportation infrastructure projects.	GSD	Mid-term
	D. Require sidewalks on all arterial and collector streets. Where feasible, separate sidewalks from streets on arterials and collectors with landscaping including a tree canopy to create shade.	GSD	Mid-term
	E. Improve the existing street network to minimize travel times and improve mobility for transit, bicycle, and walking trips between new projects and surrounding land uses to reduce vehicle trips.	GSD	Mid-term

**Table 10**  
**Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
29.2	A. Modify the existing traffic impact fee program to include a mitigation fee designed to reduce vehicle trips and vehicle miles of travel per capita within the City to avoid or minimize the need to expand existing roadway capacity. This program should include a multi-modal (Complete Streets) capital improvement program (CIP) and, in conjunction with public funding, provide full funding for the City's general plan mobility improvements.	GSD/CDD	Short-term
	B. The City shall develop and adopt transportation impact study guidelines within one year of General Plan adoption.	GSC/CDD	June 2012
29.4	A. Modify the existing street network to enable direct physical connections within neighborhoods and between neighborhoods, neighborhood-commercial areas, and commercial-commercial areas, including connections accessible only by pedestrians and bicycles on existing cul-de-sac streets.	GSD/CDD	Ongoing
	B. Provide direct connections from residential areas to neighborhood parks and open space.	GSD	Ongoing
	C. Where feasible, provide pedestrian crosswalks on all intersection approaches.	GSD	Ongoing
	D. Develop and implement an ADA Transition Plan that focuses on compliant sidewalk improvements that provide continuous pedestrian access where compatible with the surrounding area.	GSD	Short-term
	E. Develop and implement a Pedestrian Master Plan (PMP) that indicates which streets in addition to arterials and collectors will install sidewalks and what other pedestrian facilities and amenities (such as 'resting spots') are needed to complete the pedestrian network shown in Map 9. Sidewalk widths and shade coverage should also be addressed in the context of the adjacent land use, vehicle volumes, and vehicle speeds.	GSD/ CDD	Mid-term
	F. Update the Bikeway Master Plan (BMP) and complete the proposed bikeway network shown in Map 8 within 10 years and prioritize projects that close existing gaps in the network.	GSD	Mid-term
	G. Develop and implement a Safe Routes to School Plan. This effort should complement the ADA Transition Plan, the PMP, and the BMP.	GSD	Mid-term
29.5	A. Designate official truck routes to minimize the impacts of truck traffic on residential neighborhoods and other sensitive land uses.	GSD	Mid-term
	B. Establish a protocol to minimize noise and other impacts of truck traffic, deliveries and staging in residential areas.	GSD	Mid-term
	C. Consider restricting truck traffic on City streets during peak periods in collaboration with Caltrans, California Highway Patrol, and the California	GSD	Mid-term

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	Trucking Association. Consider other methods to reduce regional through trucks on City streets to the extent feasible.		
	D. Actively enforce compliance with truck route designations and any time period restrictions.	GSD	Mid-term
30.1	A. Install improvements along roadway segments as identified on Map 4.	GSD	Mid-term
	B. Update the Capital Improvement Program annually to incorporate aesthetic improvements on roadways. Seek additional funding for roadway maintenance to provide safe, functional and attractive streets and roads.	GSD	Mid-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
30.2	A. The City shall develop and adopt ultimate right-of-way dimensions for public roadways through a plan line study or equivalent. This study/plan should also address key complete street issues such as intersection and access spacing, lane widths, land use context, landscaping, transit, and non-motorized vehicles.	GSD/CDD	Short-term
31.1	A. Develop and implement a long-range transit plan. The plan should identify desired service expansion, transit operating enhancements, and transit terminals especially within the transit enhancement areas shown in Map 10. The service expansion should address coverage area, types of vehicles, routes, operating times, and frequency. The operating enhancements should address how to improve transit travel times through actions such as transit signal priority, peak hour bus-only lanes, queue jump lanes, etc. The transit terminals should include facilities to accommodate transit transfers and use while also supporting transit oriented development.	GSD	Mid-term
31.2	A. As funding allows, construct attractive bus shelters at appropriate locations throughout the City.	GSD	Ongoing
32.1	A. Prepare and implement an Intelligent Transportation System master plan that strives to achieve the following objectives: <ul style="list-style-type: none"> <li>• Regulate operating speeds on City streets that balance the City's desire to minimize air pollution and greenhouse gas emissions, reduce the severity of collisions (especially for bicyclists and pedestrians), and provide stable traffic flows (e.g., 40 miles-per-hour or lower on arterial streets, 30 miles-per-hour or lower on collector streets).</li> <li>• Connect all City traffic signals to the traffic control center to coordinate signal operations and improve incident response.</li> <li>• Reduce transit travel or wait times.</li> <li>• Improve traveler information about travel choices and travel times.</li> </ul>	GSD	Mid-term
33.1	A. Coordinate with the Sacramento Area Council of Governments, Sacramento Transportation Authority, Sacramento Regional Transit, the California Department of Transportation and other appropriate agencies on regional transportation improvements and City transportation goals and plans.	GSD/ CDD	Ongoing
	B. Continue working with other agencies to develop an integrated bikeway system that connects regional bikeway facilities with local facilities.	GSD	Ongoing
	C. Work with the providers of services such as water supply, sewage disposal, and parks and recreation facilities to ensure adequate service levels.	GSD/ CDD	Ongoing
33.2	A. Continue meeting with regional agencies on a regular basis to discuss development issues.	CDD/ GSD	Ongoing
	B. Actively seek and maintain City representation on appropriate regional boards and commissions.	City Clerk	Ongoing

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34.2	A. Prepare and adopt Community Design Guidelines to include standards to protect habitat areas from encroachment of lighting, non-native landscaping, noise, soil erosion, and toxic substances.	CDD	Mid-term
	B. Revise grading guidelines to minimize removal of significant vegetation and promote creation of impervious surfaces around natural habitat areas.	CDD/GS	Mid-term
	C. Adopt a landscape ordinance complying with Department of Water Resources' Model Landscape guidelines. The City's landscape ordinance should update landscape provisions to incorporate climate-appropriate native trees and water conserving landscaping that increase infiltration rates and protect sensitive areas.	CDD	Mid-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
	D. Ensure that maintenance activities along the City's creeks and waterways are carried out in compliance with Memoranda of Understanding with the California Department of Fish and Game, and will not create habitat that exceeds thresholds established by the Sacramento-Yolo Mosquito and Vector Control District.	GSD/CDD	Mid-term
34.3	A. Update development standards to limit construction activity and development to maximize the water-holding capacity and maintain natural nutrient levels of the soil within buffer zones adjacent to drainages.	GSD	Mid-term
	B. Require new development and redevelopment projects to incorporate LID measures and source controls in all cases to reduce runoff to community's sensitive habitat areas.	GSD/ CDD	Ongoing
36.1	A. Review and strengthen the City's Tree Preservation Ordinance.	CDD	Short-term
	B. Prepare a plan to systematically increase tree canopy in the City.	CDD/ GSD	Mid-term
36.2	A. Participate in Arbor Day programs and promote planting of trees on a City wide basis.	GSD/CDD	Short-term/ Ongoing
	B. Involve community groups, such as schools and youth, and partner with other regional non-profit organizations in tree planting programs.	GSD	Ongoing
	C. Prepare and adopt a climate-appropriate tree list to inform community planting and preservation choices.	CDD	Mid-term
38.1	A. Pursue development of recreational trails that respect privacy of adjoining properties, safety of users, and maintenance of natural areas.	Police/CDD	Mid-term
38.2	A. Establish a city trail network program for acquisition, development and administration of a natural trails system and recruiting volunteers for trail construction and maintenance.	GSD/Sunrise	Long-term
	B. Coordinate with the Police Department and Sunrise Recreation and Park District for patrol of creekside trails and open space areas.	GSD/Sunrise	Short-term/ Ongoing
	C. Implement low impact development strategies such as pervious paving for trails, water conserving landscapes along the trails to enhance water quality of creeks and promote public education.	GSD	Mid-term
39.1	A. Amend the Zoning Code to establish standards for incorporating open space in new development.	CDD	Short-term
39.3	A. Develop and adopt Community Design Guidelines that include standards for earthwork and grading.	CDD/GS	Mid-term

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40.1	A. Amend the Zoning Code to include standards for building construction and siting to promote energy conservation.	CDD	Short-term/ Ongoing
41.1	A. Explore use of grant funds and programs with SMUD and non-profit agencies to establish programs for energy conservation (such as home weatherization, Energy Star appliances) and transition to the use of clean and renewable energy (such as photovoltaic retrofit, solar hot water heating and pumps).	CDD	Mid-term
	B. Consider ordinances that would require energy audits, solar access, insulation, solar retrofit, and solar water heating.	CDD	Mid-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
42.1	A. In the event that any prehistoric, historic, or paleontological resources are discovered during construction-related earth-moving activities, all work within 50 feet of the resources shall be halted and the developer shall consult with a qualified archaeologist or paleontologist to assess the significance of the find. If any find is determined to be significant by the qualified archaeologist, then representatives from the City of Citrus Heights and the qualified archaeologist and/or paleontologist would meet to determine the appropriate course for action.	CDD	Ongoing
	B. In the event that human remains are discovered during the implementation of the proposed project, the local coroner must be contacted immediately. Both the Native American Heritage Commission (pursuant to NAGPRA) and any identified descendants should be notified and recommendations received if the remains are determined to be of Native American origin (CEQA Guidelines Section 15064.5, Health and Safety code Section 7070.5, Public Resources Code Sections 5097.94 and 5097.98).	CDD	Ongoing
43.1	A. Adopt a Historic Preservation Ordinance to identify and preserve important historic resources.	CDD	Mid-term
43.2	A. Review and revise the grading ordinance to require appropriate mitigation measures when historic or archaeological resources are discovered prior to or during development of property.	CDD	Mid-term
43.3	A. Pursue grants for historic preservation.	CDD	Short-term/ Ongoing
	B. Implement the State Historical Building Code on eligible resources.	CDD	Mid-term
	C. Establish thresholds by which future projects can be judged when considering historic impacts. These standards should include height and massing considerations for proposed projects that are located in close proximity to historic resources (individual structures of districts) and define locations for potential prehistoric resources.	CDD	Mid-term
44.2	A. Maintain historic markers to delineate sites of historic buildings, events, people and activities.	CDD	Short-term
45.1	A. Explore opportunities to involve volunteers in carrying out needed City programs.	GSD	Ongoing
	B. Work with REACH and the Neighborhood Associations to develop methods to increase citizen participation in City programs and processes.	HRCI	Ongoing
	C. Increase use of technology and the City's website to promote participation in the City and the community.	HRCI	Ongoing

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45.3	A. Work with public and private schools to bring students into City Hall and City officials to classrooms.	HRCI	Ongoing
46.3	A. Work with government, private and non-profit entities to provide a broad range of support in such areas as transportation, job training, recreation and housing.	GSD/Sunrise/ CDD	Ongoing
	B. Ensure that all City facilities, including communication devices, comply with applicable Americans with Disabilities Act (ADA) provisions.	GSD/HRCI	Ongoing

**Table 10**  
**Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
47.1	A. Work with agencies and non-profits to address the problems of youth in innovating, caring ways.	HRCI	Ongoing
	B. Work with the private sector to develop businesses that serve youth and families.	CDD	Ongoing
47.2	A. Continue to help support and host community building events such as Sunday FunDay, the Red, White, and Blue Parade, Community Campout, Race Unity Day and the Christmas Tree Lighting ceremony.	C Clerk	Ongoing
47.3	A. Prepare and adopted Community Design Guidelines that encourage child care facilities to be located in multi-family housing developments and in commercial developments, especially near major transportation corridors.	CDD	Mid-term
	B. Ensure access to childcare referral services for Citrus Heights citizens and workers.	CDD	Short-term/ Ongoing
	C. Pursue funding for development of childcare facilities and programs.	HRCI	Short-term/ Ongoing
	D. Support training programs for child care providers.	HRCI	Ongoing
47.4	A. Review community needs for elder care and assess how well the supply of care in the private sector is meeting the demand.	HRCI	Short-term
49.1	A. Work with Sacramento County and other local, regional, state and federal agencies to develop Best Management Practices (BMP) through stormwater management programs, and to finance, construct and plan improvements to improve health of the watershed and minimize flooding in and around the City of Citrus Heights.	GSD/CDD	Ongoing
	B. Continue working on solutions to localized flooding problems in the vicinity of Cripple and Arcade Creeks.	GSD	Ongoing
	C. Modify the storm drainage program to provide for City collection and allocation of all storm drainage fees.	GSD	Mid-term
	D. Develop a capital improvement program for storm drainage projects.	GSD	Long-term
49.2	A. Request that the Federal Emergency Management Agency update and revise City flood maps.	GSD	Mid-term
49.3	A. Require major proposed development projects to submit accurate topographic and flow characteristic information, including depiction of 100-year floodplain boundaries under fully developed, pre- and post-project runoff conditions.	GSD	Short-term/ Ongoing
	B. Require new development projects to maximize on-site stormwater control measures to minimize flooding within the City.	GSD	Ongoing
49.4	A. Continue annual maintenance of the channels, pipes and inlets of the storm drain system.	GSD	Ongoing

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	B. Discourage construction activities, including grading, building, and fill within natural swale areas.	GSD/CDD	Ongoing
	C. Support private organizations and other group's efforts to clean-up creeks and streams.	GSD	Mid-term
49.5	A. Strongly implement federal and state laws regarding modifications or use of creek areas.	GSD	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
	B. Identify locations within parks and City-owned open spaces especially with creeks running through them to implement low impact development programs for both to enhancing water quality and flood control while promoting public education.	GSD	Mid-term
49.6	A. Develop an Emergency Preparedness and Response Plan that includes flood notification and evacuation procedures.	GSD	Mid-term
	B. Distribute materials that describe appropriate procedures to follow during and after a flood event, and incorporate educational efforts into the Emergency Preparedness and Response Plan.	GSD	Short-term/ Ongoing
	C. Provide for notification of City residents and workers, especially those with mobility limitations, during flood events.	GSD	Ongoing
49.7	A. Use storm drainage fees and/or other funding sources to assist in the raising of existing residences above the 100-year base flood elevation.	GSD	Short-term/ Ongoing
	B. Ensure that new construction conforms to all applicable provisions of the National Flood Insurance Program.	CDD	Ongoing
	C. Within flood plain overlay zones, require the lowest floor level for residential structures to be above the crown of the street frontage or the base flood level as prescribed by the National Flood Insurance Program.	CDD	Ongoing
49.8	A. Continue to assist private developers seeking National Pollution Discharge Elimination System permits by serving as co-permittee.	GSD	Ongoing
	B. Provide public education and awareness programs to reduce pollutant discharges into the drainage system.	GSD	Short-term/ Ongoing
	C. Develop a set of Best Management Practices (BMPs) and design guidelines for all development to use to meet Federal National Pollution Discharge Elimination System.	GSD	Mid-term
	D. Establish erosion and sediment control standards as required in the National Pollutant Discharge Elimination System municipal permit.	GSD	Mid-term
	E. Conduct regular public workshops to raise community awareness about ways to reduce water pollution.	GSD	Mid-term
50.3	A. Distribute materials that describe appropriate procedures to follow during and after an earthquake.	GSD	Ongoing
	B. Incorporate educational efforts into the Emergency Preparedness and Response Plan.	GSD	Mid-term
51.1	A. Ensure that the Fire District and other emergency response agencies are adequately prepared to respond to an emergency involving hazardous materials.	GSD	Short-term/ Ongoing
	B. Establish appropriate evacuation routes, and incorporate them into the Emergency Preparedness and Response Plan.	GSD	Short-term/ Mid-term

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	C. Work with Union Pacific to establish early notification to businesses and residences in the event of a hazardous materials emergency.	GSD	Ongoing
	D. Ensure that Sacramento County monitors environmental compliance records and proof of insurance of contract waste haulers.	GSD	Ongoing
	E. Consolidate emergency response contracts within one agency.	GSD	Short-term

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
51.2	A. Distribute the instructional notice filed by Union Pacific to all persons who apply for a construction permit within one mile of the 1973 explosion site.	CDD	Ongoing
52.2	A. Revise the Noise Ordinance to reflect noise limits to protect noise sensitive land uses from intrusion by stationary noise sources.	CDD	Short-term
52.3	A. Amend the Noise Ordinance to identify short- and long-term unacceptable noise generating activities (including certain music bass levels) and to establish allowable duration for certain noise generators (including construction activities, car alarms and leaf blowers).	CDD	Short-term
52.7	A. Prepare and adopt Community Design Guidelines that favor site planning and design techniques over sound walls as techniques. Preferred approaches include: a) installing earth berms; b) increasing the distance between the noise source and the receiver; c) using non-sensitive structures to shield noise-sensitive areas; and d) orienting buildings to shield outdoor spaces from the noise source.	CDD	Mid-term
52.8	A. Require non-earthen sound barriers to be landscaped, vegetated or otherwise designed and/or obscured to be attractive and discourage graffiti and other vandalism.	CDD	Short-term/ Ongoing
52.9	A. Review and update the Noise Ordinance to include appropriate and clear standards.	CDD	Ongoing
53.1	A. Work with local and regional agencies to develop a consistent and effective approach to air quality planning and management.	CDD	Ongoing
	B. Support the Sacramento Metropolitan Air Quality Management District in its development of improved ambient air quality monitoring capabilities and establishment of standards, thresholds and rules to address and where necessary mitigate the air quality impacts of new development.	CDD	Ongoing
	C. Enforce air pollution control measures during construction.	CDD	Ongoing
	D. Synchronize traffic signals on roads susceptible to high emission levels from idling vehicles.	GSD	Ongoing
	E. Assure that recommended inclusions into the regional transportation plan are consistent with the quality goals and policies of this General Plan.	GSD	Ongoing
53.3	A. Incorporate alternative fuel vehicles into the City fleet to achieve the objective of using clean fuels in 70% of non-safety City vehicles.	GSD	Long-term
	B. Adopt a "proactive contracting" policy that gives preference to contractors using reduced emission equipment for City construction projects as well as for City contracts for services (e.g. garbage collection).	CC/GSD	Short-term
53.4	A. Prepare and adopt Community Design Guidelines to require natural gas connections and exterior electrical outlets.	GSD	Mid-term
53.5	A. Avoid siting new sensitive receptors within 1,000 feet of the Roseville Railyard.	CDD	Ongoing

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	B. Consider health risks for new sensitive uses proposed within one mile of the Roseville Railyard or within 500 feet of I-80 south of Antelope Road.	CDD	Ongoing
56.1	C. Explore additional opportunities for citizen participation in Citrus Heights' governance.	CC	Short-term/ Ongoing
	D. Promote customer service training for all City staff on a regular basis.	HRCI	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
56.2	A. Incorporate Strategic Plan core values into the delivery of services.	HRCI	Short-term
56.3	A. Continue to improve the City website to provide community information and respond to service needs.	HRCI	Ongoing
	B. Seek opportunities to provide e-commerce options on the City's website.	HRCI	Mid-term
58.5	A. Prepare and adopt a Building Security Ordinance.	Police/CDD	Mid-term
58.7	A. Establish agency responsibilities, and incorporate them into the Emergency Preparedness and Response Plan.	GSD	Mid-term
	B. Invite Fire District representatives to City Council, neighborhood and beat meetings, when appropriate.	Police/CDD	Ongoing
58.8	A. Continue to provide training and space at City Hall to allow Fire District staff to continue to check building and development plans and provide high-quality customer service.	CC/CDD	Ongoing
58.10	A. Continue working with the California Office of Emergency Services to ensure that fire/emergency agencies in the region respond efficiently to a major disaster.	GSD	Ongoing
58.15	A. Analyze the animal control program to provide better customer service in a more cost effective and time efficient manner.	GSD	Short-term
	B. Develop and implement an education program regarding animal control services.	GSD	Mid-term
	C. Partner with other local agencies in the provision of animal control services.	GSD	Short-term
59.1	A. Promote the recreational needs of all age groups, abilities, and special interest groups in park, recreation and community services planning.	CC/Sunrise	Short-term/ Ongoing
	B. Continue to emphasize senior citizen programs and services.	CC/Sunrise	Short-term/ Ongoing
	C. Ensure that a mechanism is in place to provide opportunities for participation by economically disadvantaged families and individuals.	HRCI/Sunrise	Short-term
	D. Encourage the Sunrise Recreation and Park District to maintain and systematically renovate and upgrade existing parks and recreation facilities.	HRCI/Sunrise	Short-term
	E. Provide supervision and law enforcement involvement in park areas to promote park safety and security.	Police/Sunrise/ HRCI	Ongoing
	F. Work with the Sunrise Recreation and Park District to update and implement the District Parks and Recreation Master Plan.	HRCI	Mid-term/ Ongoing
	G. Continue to collect development fees for all new development for the provision of park and recreation facilities.	CDD	Ongoing

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	H. Continue working with the Sunrise Recreation and Park District and the San Juan Unified School District and other agencies to develop mutually beneficial joint-use park and recreation projects and programs.	HRCI	Ongoing
	I. Amend the Zoning Code to require open space and recreation areas in multi-family housing projects.	CDD	Ongoing

**Table 10**  
**Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
59.2	A. In the design of new parks, encourage consideration of safety, security, maintenance, accessibility, travel distance for users, passive versus active use areas, restrooms, citizen input, adequacy of off-street parking, flexibility of programming activities, and landscaping that complements the surrounding environment.	Sunrise	Ongoing
	B. Require dedication of parkland or payment of in-lieu fees for parkland pursuant to the Quimby Act.	CDD/CC	Short-term/ Ongoing
59.5	A. Work with public agencies, non-profit organizations and the private sector to develop programs and facilities, which serve youth, teens and seniors.	HRCI	Mid-term/ Ongoing
61.2	A. Explore all options for achieving desired improvements, including joint use agreements for shared facilities.	CC/HRCI	Ongoing
	B. Ensure that school impact fees are collected in conjunction with building permit issuance.	CDD	Ongoing
	C. Promptly contact and coordinate with the San Juan Unified School District following receipt of development applications that have the potential to significantly impact school capacity. This coordination shall include the proponents of development to assure the mutually agreed mitigation is incorporated into the project.	CDD	Ongoing
61.3	A. Explore all options for achieving desired improvements, including joint use agreements for shared facilities.	HRCI	Long-term
61.6	A. Work with the business sector and the School District to make latest-technology tools available to all students.	HRCI/CC/CDD	Short-term/ Ongoing
	B. Support the development of appropriately located private schools to provide additional educational facilities.	CC	Ongoing
61.7	A. Work with UC Davis, Sacramento State University, other higher education entities, and local community colleges to continue to provide a range of educational services and facilities for Citrus Heights residents.	HRCI	Ongoing
61.9	A. Continue working with Sacramento County to ensure that library facilities are convenient and available to Citrus Heights residents, and to improve library services where possible.	CC	Ongoing
	B. Work with Sacramento County to increase library hours of operation.	CC	Short-term
	C. Explore opportunities for shared library services, such as incorporation with the Sunrise Recreation and Park District facilities.	CC	Short-term
	D. Support expansion of the telecommunications program at the library.	HRCI	Mid-term
62.1	A. Approve new development only if water purveyors can demonstrate an adequate water supply and delivery system.	CDD	Ongoing

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62.4	A. Require water-conserving building design and equipment in new construction.	CDD	Ongoing
	B. Adopt a landscape ordinance for new development, consistent with Department of Water Resources guidance.	CDD	Short-term
	C. Develop water conservation education programs to promote water efficient retrofits and landscaping.	CDD/Districts	Ongoing

**Table 10  
Implementation Schedule for Actions**

#	Action	Responsible Party	Time Line
	D. Prepare and adopt a water conservation program.	GSD	Ongoing
63.2	A. Distribute materials describing options for recycling, source reduction and composting, as well as proper disposal of construction and demolition debris and residential yard waste.	GSD	Mid-term
	B. Promote a residential composting program.	GSD	Mid-term
63.3	A. Perform source reduction and recycling at City offices and operations.	GSD	Ongoing
63.4	A. Provide public recognition and awards to individuals or organizations that successfully implement source reduction activities.	GSD	Ongoing
	B. Allow variable rate structures for residential, commercial and industrial waste collection.	GSD	Short-term
65.5	A. Study the use of City right-of-way to foster development of a public utility telecommunications infrastructure to provide high-speed networking throughout the community, and to make the community attractive to information-based businesses.	CDD/HRCI	Mid-term
65.7	A. Improve the City's website to achieve direct interactive communication with the public.	HRCI	Mid-term

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<b>LEGEND</b>	
<b>Responsible Party Acronym</b>	<b>Department</b>
CDD	Community and Economic Development Department
CC	City Council
Clerk	City Clerk
CM	City Manager
Districts	Appropriate Water District
DHA	County Department of Human Assistance
FD	Fire District
FH	Fair Housing
GSD	General Services Department
HCD	State Department of Housing and Community Development
HRCI	Human Resources and City Information Department
LAFCO	Local Agency Formation Commission
Police	Police Department
SHRA	Sacramento Housing and Redevelopment Agency
Sunrise	Sunrise Recreation and Park District
<b>Timeline</b>	
Short-term	Within One Year
Mid-term	One-to-Five Years
Long-term	After Five Years
<b>Funding</b>	
CDBG	Federal Community Development Block Grant Funds
HOME	Federal Home Funds
General Fund	General Fund
RD	Redevelopment Funds
HUD	Housing Urban Development
ESG	Federal Emergency Services Grant